

A passion for solutions

Panalpina Group

Basel, July 31, 2012

2012 Second Quarter Review



Supply Chain Solutions

Air Freight

Ocean Freight

Logistics



Highlights and key figures

Operating and financial review

Outlook

Q2 2012 – safeguarding profitability and gaining market share in weak environment

- Gross profit of the Group down 2% year-on-year due to low volumes in Air Freight and steep rate increases by Ocean Freight carriers
- Gaining back market share in Air Freight, volume growth (-3% yoy) affected by weak market environment
- Record Ocean Freight volumes (+7% yoy), continued market outperformance
- GP margin in Logistics significantly ahead of last year
- EBITDA/GP margin kept stable around 9% on a quarter-on-quarter basis due to cost containment
- Net working capital intensity at 1.2%, kept below prior year level

Key figures

CHF million

	Q2 2012	Q2 2011	Variance %		YTD 2012	YTD 2011	Variance %	
			CHF	Excl. FX			CHF	Excl. FX
Net forwarding revenue	1'667.6	1'628.9	2.4%	2.2%	3'207.5	3'280.8	-2.2%	-0.4%
Forwarding expenses	(1'304.3)	(1'258.0)			(2'480.1)	(2'536.6)		
Gross profit	363.3	370.9	-2.0%	-2.8%	727.4	744.3	-2.3%	-0.9%
<i>in % of net forwarding revenue</i>	21.8%	22.8%			22.7%	22.7%		
Total operating expenses	(329.7)	(317.1)	4.0%	3.3%	(718.6) *	(634.9)	13.2%	14.8%
EBITDA	33.6	53.7	-37.5%	-38.9%	8.8	109.4	-92.0%	-92.2%
<i>in % of gross profit</i>	9.2%	14.5%			1.2%	14.7%		
Operating result (EBIT)	22.9	44.3	-48.5%	-50.0%	(12.0)	90.7	-113.3%	-113.8%
<i>in % of gross profit</i>	6.3%	12.0%			-1.7%	12.2%		
Financial result	0.4	(1.5)			0.8	(1.3)		
Earnings before taxes (EBT)	23.2	42.8			(11.3)	89.4		
Income tax expenses	(5.9)	(10.8)			(11.9)	(22.5)		
<i>% of EBT</i>	25.6%	25.3%			-105.1% **	25.2%		
Consolidated profit	17.3	32.0			(23.1)	66.9		
<i>in % of gross profit</i>	4.8%	8.6%			-3.2%	9.0%		
<i>Non-recurring items</i>	-	-			(59.2) *	-		
underlying EBITDA	33.6	53.7	-37.5%	-38.9%	68.0	109.4	-37.8%	-36.7%
<i>in % of gross profit</i>	9.2%	14.5%			9.4%	14.7%		
underlying EBIT	22.9	44.3	-48.5%	-50.0%	47.2	90.7	-48.0%	-46.9%
<i>in % of gross profit</i>	6.3%	12.0%			6.5%	12.2%		

- Gross profit down 2% due to weak Air Freight market and steep rate increases by Ocean Freight carriers
- Headcount freeze and other cost containment measures continued, leading to flat quarter-on-quarter opex
- Decline of EBITDA/GP margin due to low Air Freight volumes, investments during 2011 and rate increases

* Operating expenses in Q1 2012 include (non tax-deductible) extraordinary provisions of CHF 59.2 million (as communicated last quarter)

** The underlying tax rate (i.e. excluding extraordinary provisions) YTD 2012 was 24.7%.



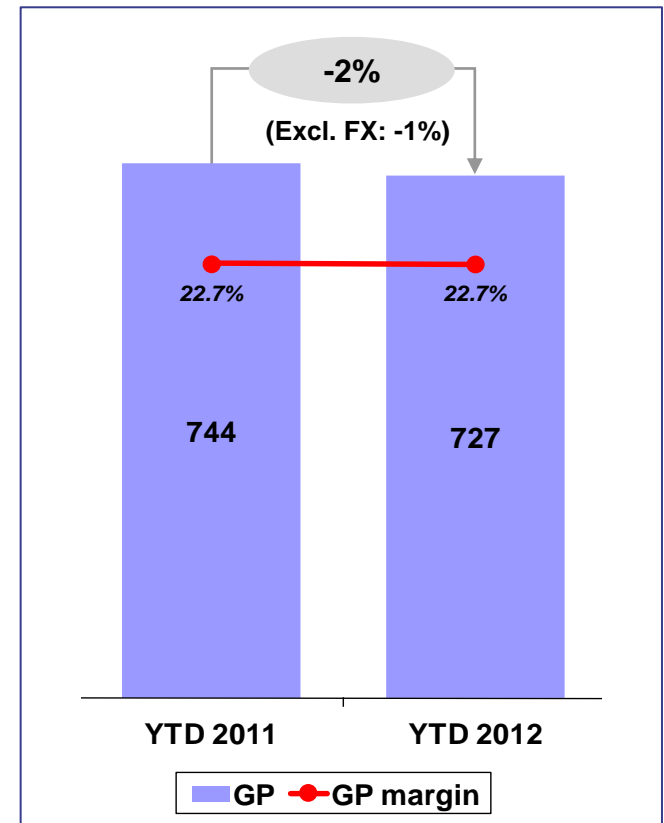
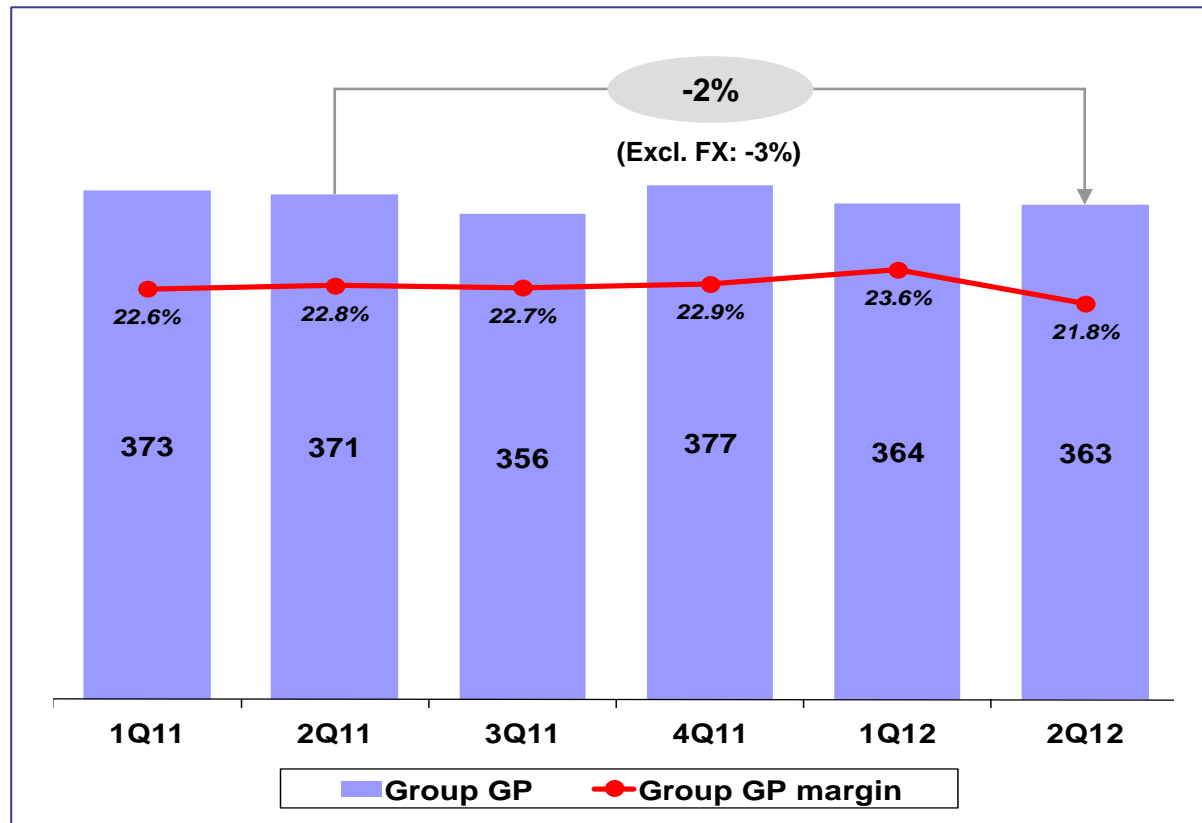
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Weak environment, rate increases impact GP growth and margin

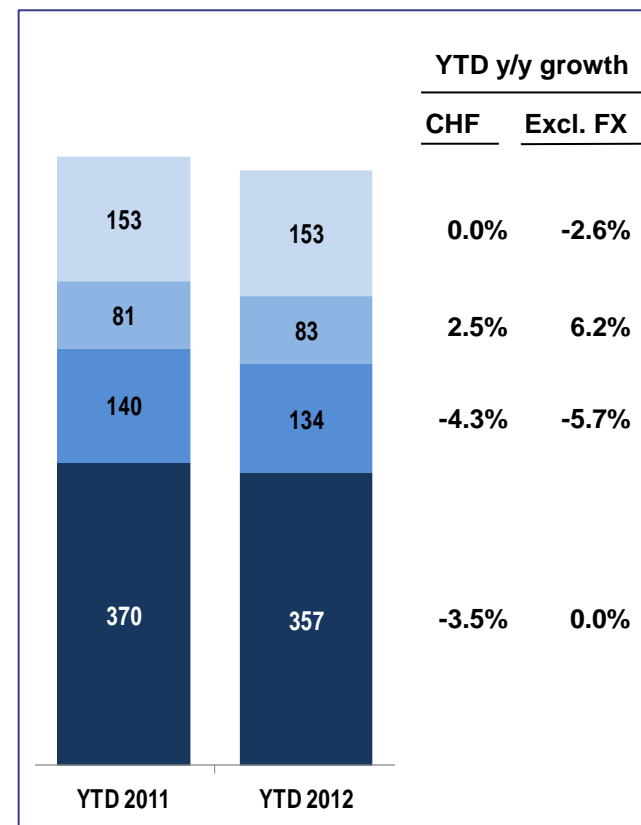
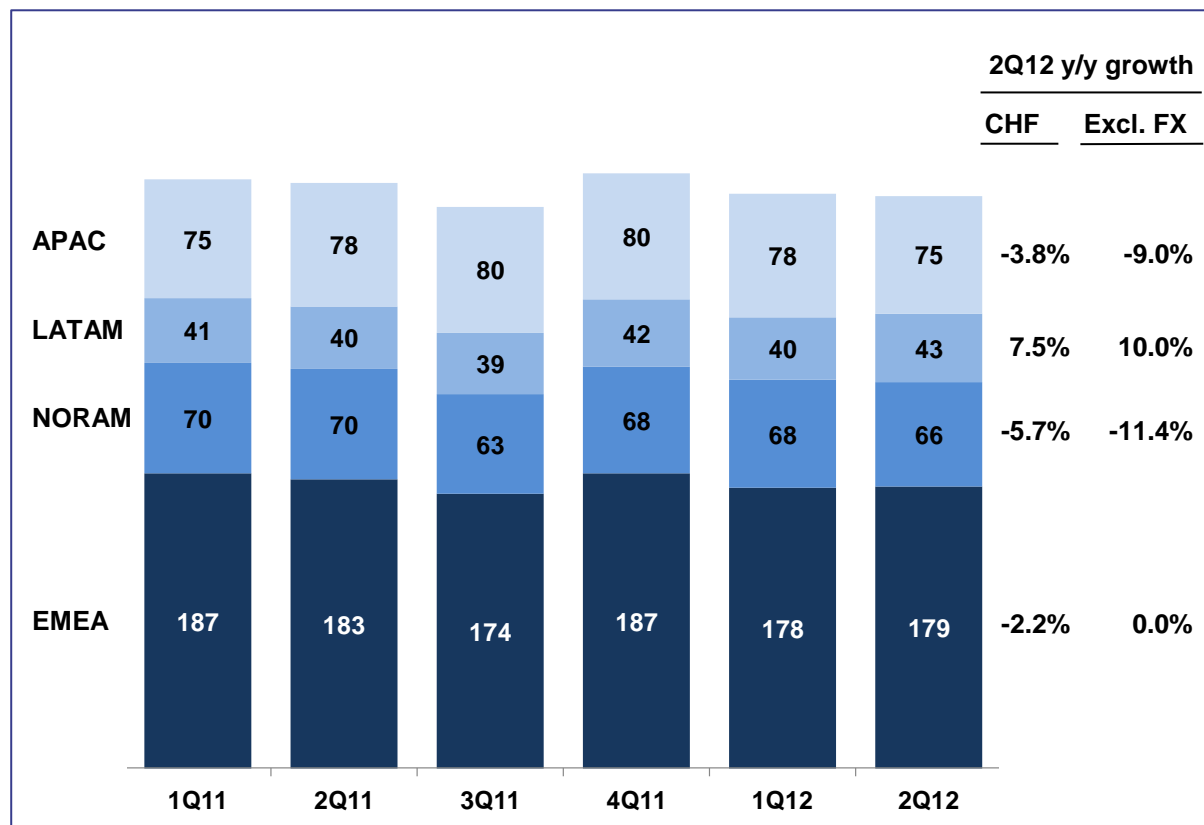
Gross profit in CHF million



- Gross profit down 2% yoy, affected by weak Air Freight market and rising Ocean Freight rates
- GP growth in Ocean Freight and Logistics
- Decrease of GP margin to 21.8% from 22.8% a year ago mainly due to rate increases by Ocean carriers

GP hitting new record level in Latam

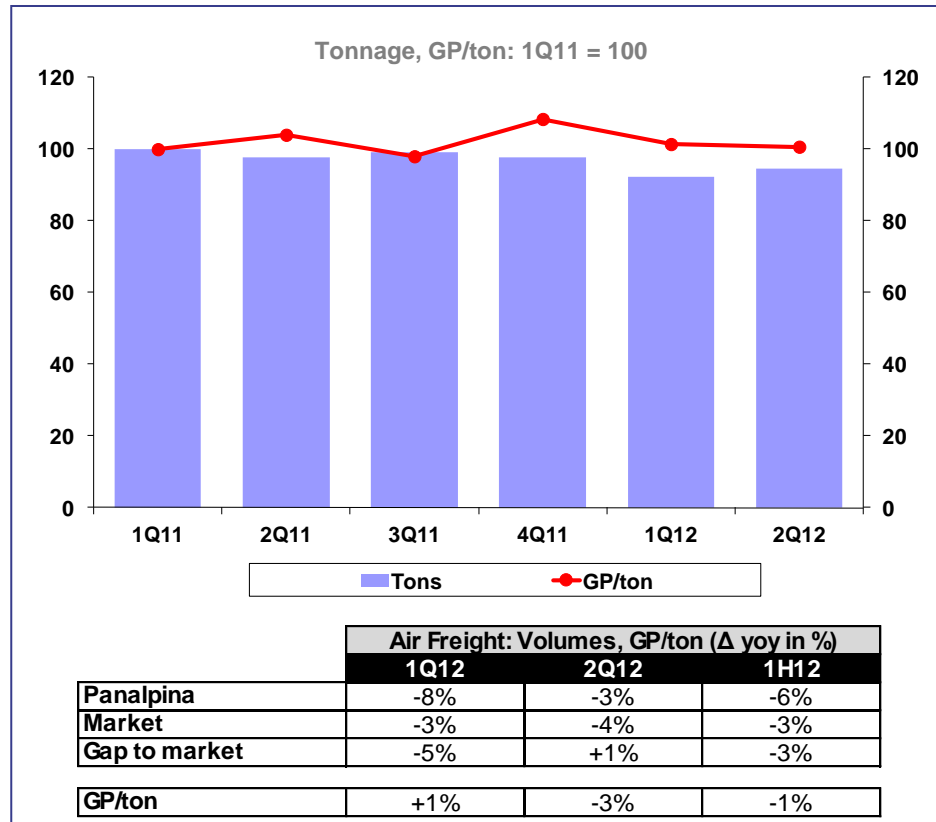
Gross profit in CHF million



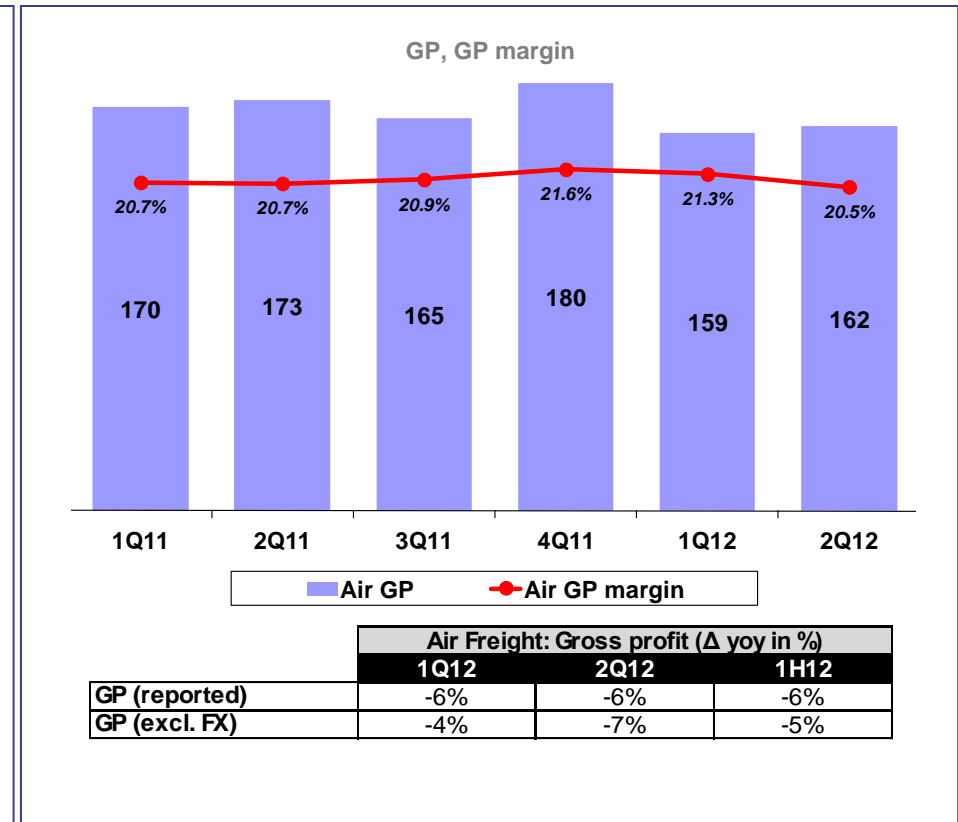
- Continued growth in LATAM leading to new Q2 and H1 record gross profit in this region
- Weakness in EMEA imports partly offset by strength in exports, ongoing consumer weakness in NORAM
- GP decrease in APAC due to declining exports to mature markets

Air Freight – gaining market share again

Air Freight: tonnage vs. GP/ton development



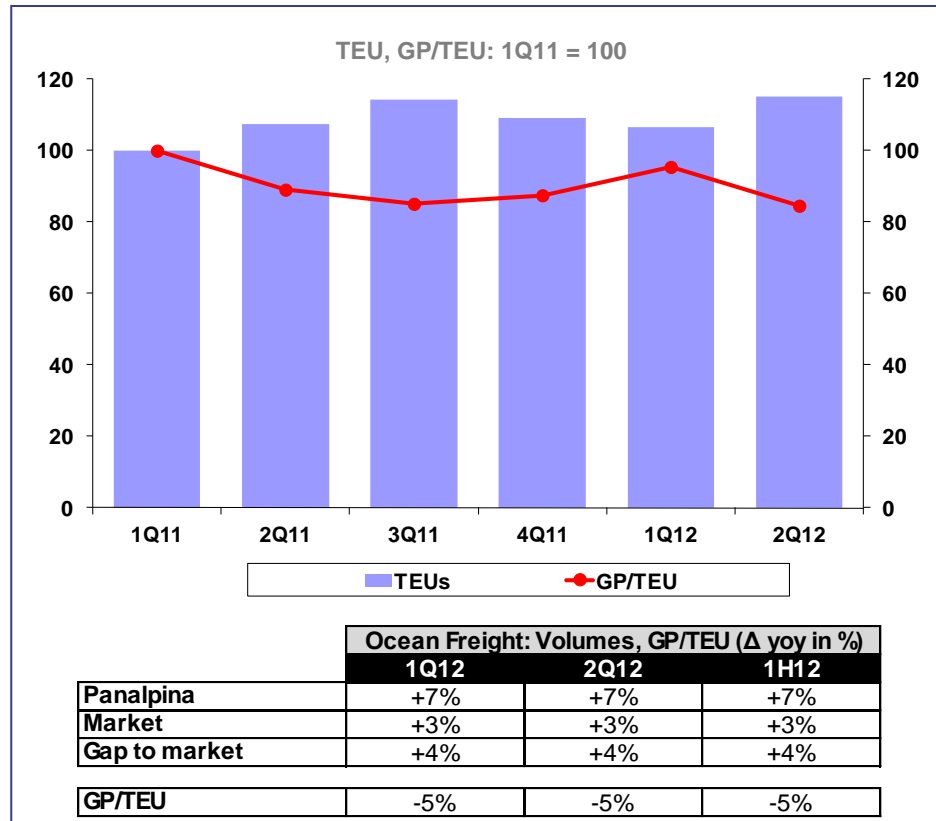
Air Freight: GP development



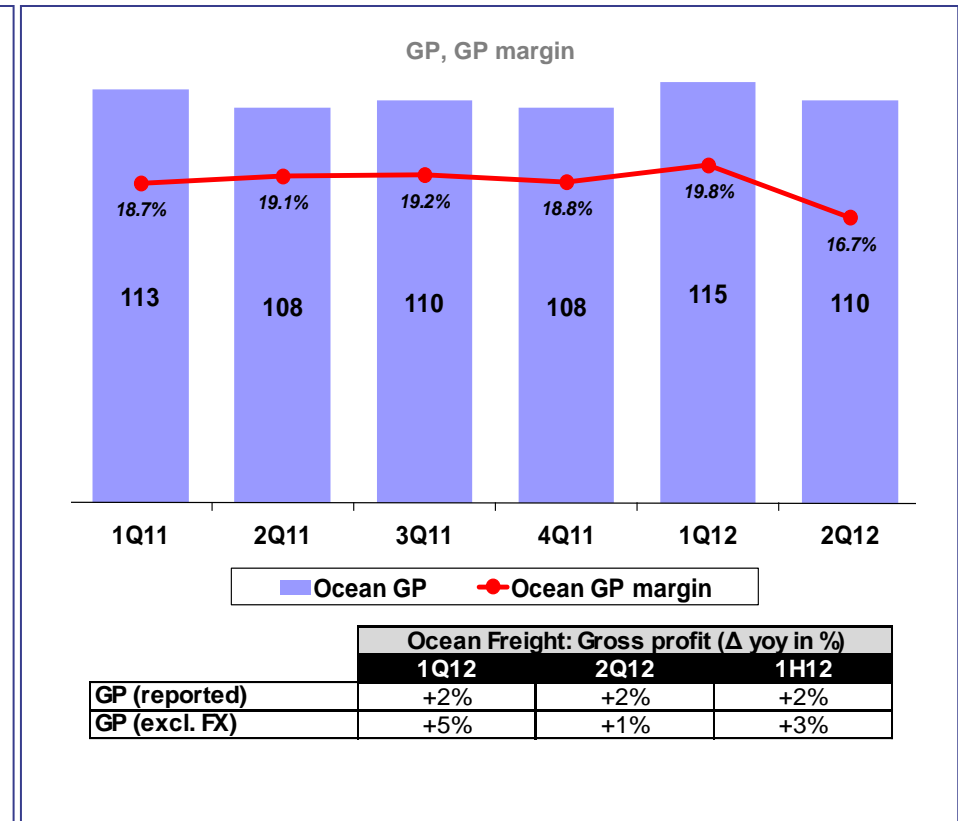
- Second quarter volume growth characterized by market share gains, affected by weak market environment
- Gross profit per ton held stable sequentially
- Contraction of GP mainly due to lower volumes

Ocean Freight – market share gains lead to new volume record

Ocean Freight: TEU vs. GP/TEU development



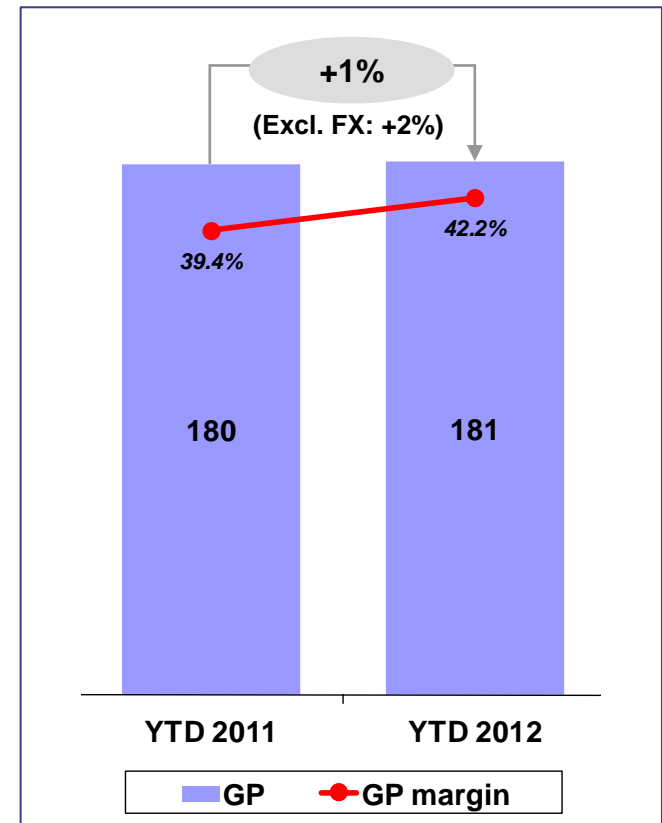
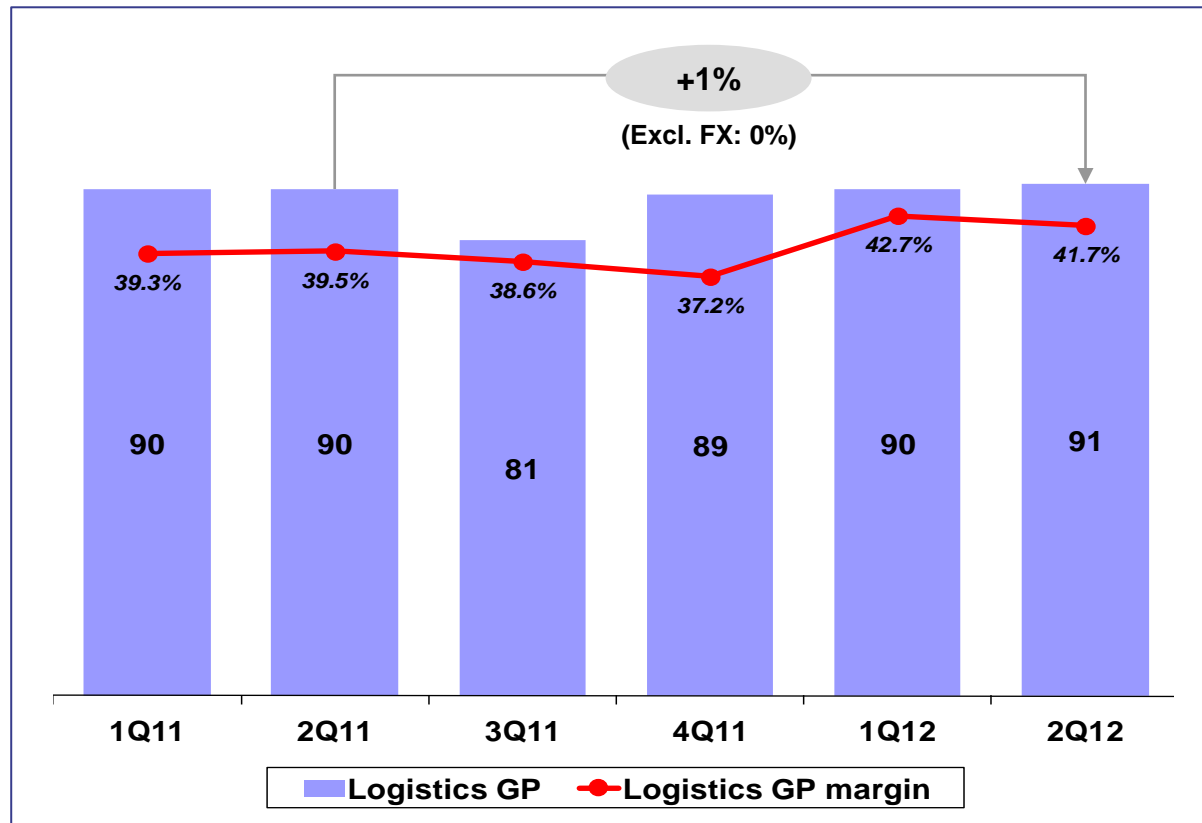
Ocean Freight: GP development



- Further market share gains in Ocean Freight, leading to new volume record in Q2 and H1
- Pressure on GP/TEU and GP margin due to steep rate increases by Ocean Freight carriers
- Lower unit profitability more than offset by higher volumes, leading to increase of GP

Logistics – GP margin significantly ahead of last year

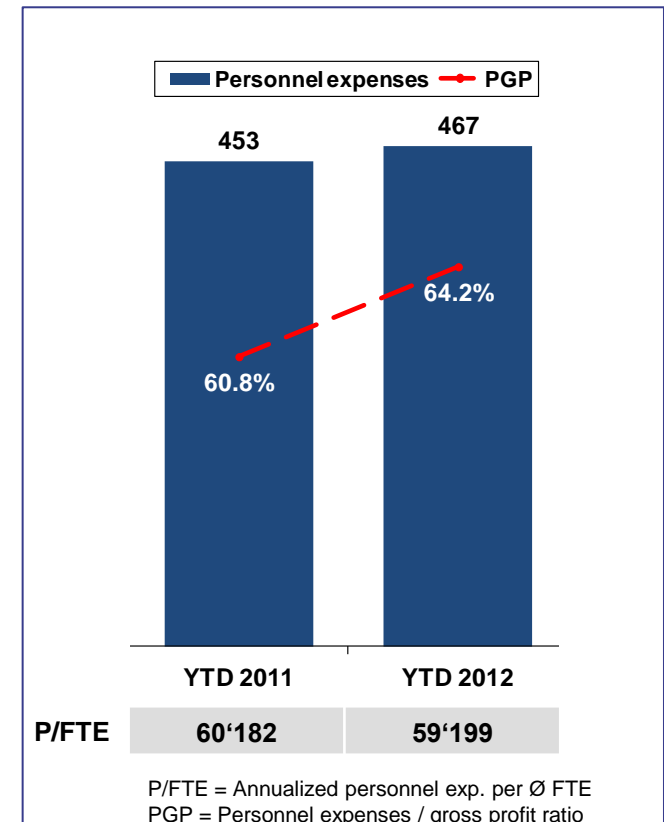
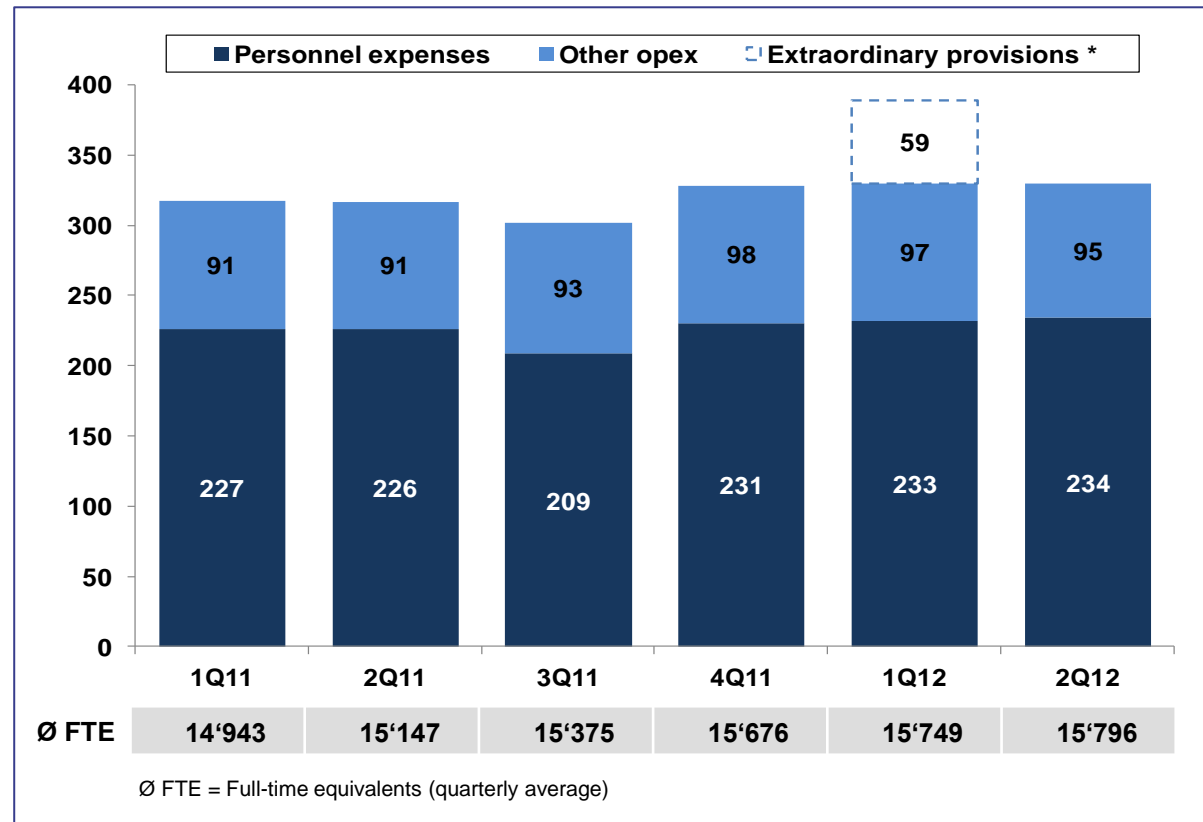
Gross profit in CHF million



- Moderate gross profit growth reflecting slowing economic environment
- Further strengthening of organizational structures
- Profitability improvement initiatives in Warehousing & Distribution resulting in positive margin effect

Cost base kept at Q4 2011 level

Operating expenses in CHF million

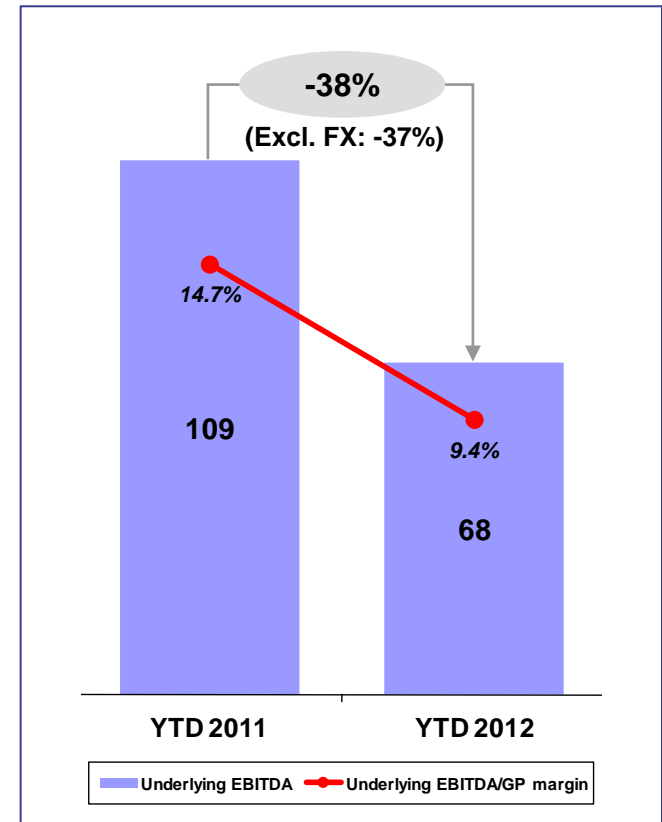
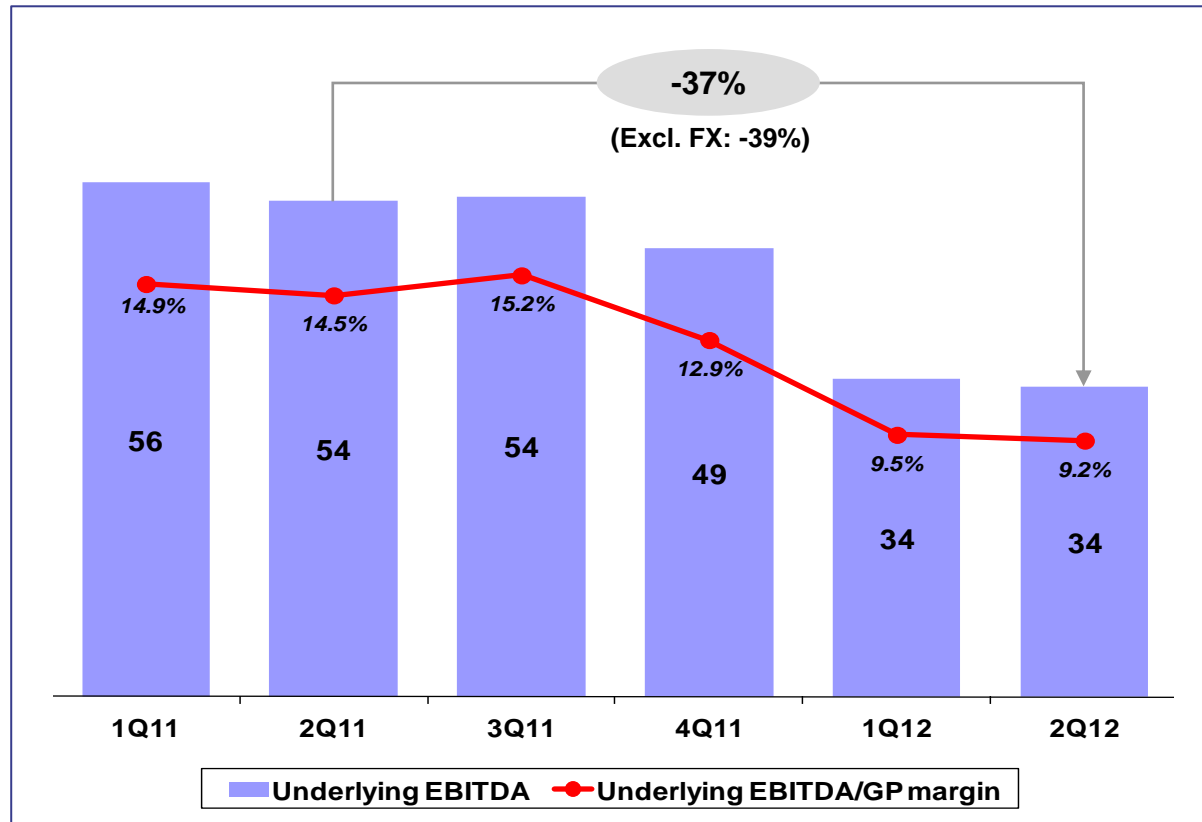


- Slight year-on-year increase of personnel expenses reflecting higher headcount
- Headcount freeze and other cost containment measures leading to flat quarter-on-quarter opex
- Investments in 2011, Ocean margin pressure and lower Air volumes resulting in y-o-y increase of PGP ratio

* Provisions for EU/Swiss antitrust fines as per press release of March 28, 2012

EBITDA kept stable sequentially due to cost containment

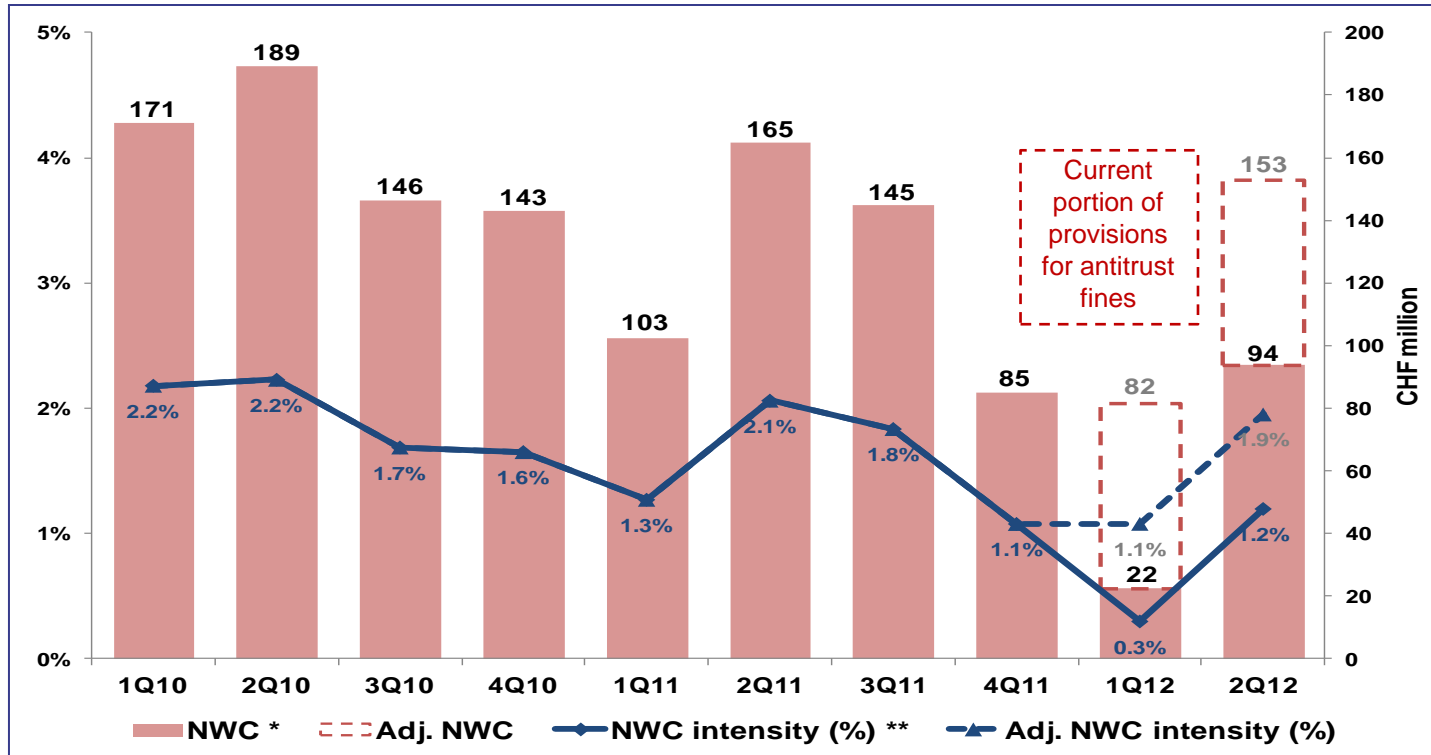
Underlying* EBITDA in CHF million



- EBITDA decline vs. prior year period due to lower GP and investments in personnel and Logistics during 2011
- Hiring freeze implemented at end of last year to continue
- Continued focus on cost containment measures

* EBITDA in Q1 2012 adjusted for extraordinary provisions of CHF 59.2 million

Net working capital intensity kept below prior year level



(# of days)	Jun 30, 2012	Jun 30, 2011
DSO (3-m-rolling)	46.4	40.9
DPO (3-m-rolling)	34.0	26.9
Δ (DSO – DPO)	12.4	14.0

- NWC intensity at 1.2% (adjusted for antitrust fine provisions: 1.9%)
- Gap between DSO and DPO further reduced compared to prior year

* Net working capital defined as current assets net of cash and liquid instruments minus current liabilities net of interest bearing debt

** NWC intensity defined as NWC divided by gross forwarding revenue



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Contingency plans in place to address ongoing volatility

Planning assumptions for 2nd half 2012:

- Economic environment remains volatile
- Capacity growth outstripping growth in demand, particularly in Ocean Freight
- Uneven demand growth by core market and geography to continue
- Uptick in market growth in Air Freight, continued market growth in Ocean Freight
- Panalpina to outperform market
- Targeted productivity increases

Implications for strategy execution:

- Pre-defined scenarios with concrete simulations and corresponding action plans
- Continued investments in Logistics and IT
- Group-wide cost-containing measures implemented during latter part of 2011 to continue

- Low-visibility environment remains with expectations for moderate improvement in H2 2012
- Working with scenarios allowing to react quickly to deviations from budget

Outlook for 2012

Air Freight



Market

- -1% growth (>0% in second half)
- Further capacity reductions
- No significant rate increases expected in second half

Panalpina

- Volume growth > market growth to continue in second half
- Decrease of GP per ton 2012 vs. 2011

World trade
growth 2012:
~3%

Ocean Freight



Market

- 3-4% growth
- Rate volatility to continue based on ongoing oversupply
- No significant rate increases expected in second half

Panalpina

- Volume growth > market growth to continue in second half
- Stable GP per TEU 2012 vs. 2011

Logistics



- Increase of GP margin 2012 vs. 2011
- Continued investments in Value-Added Services

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Appendix



Supply Chain Solutions

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Balance sheet

Figures in CHF million

	30-Jun-12	31-Dec-11	Variance	
			CHF	%
Cash and cash equivalents, other current financial assets	557.9	593.6	-35.7	-6.0%
Trade receivables, unbilled forwarding services	1'136.8	1'061.8	75.0	7.1%
Other current assets	108.2	90.0	18.2	20.2%
Property, plant and equipment	116.7	113.2	3.5	3.1%
Intangible assets	148.0	141.7	6.2	4.4%
Other non-current assets	93.1	135.0	-42.0	-31.1%
Total assets	2'160.6	2'135.3	25.3	1.2%
Short-term borrowings	0.0	7.3	-7.3	-100.0%
Trade payables, accrued cost of services	821.9	772.6	49.3	6.4%
Other current liabilities	334.8	293.6	41.2	14.0%
Long-term borrowings	0.3	0.2	0.0	18.6%
Other long-term liabilities	151.0	146.7	4.4	3.0%
Total liabilities	1'308.1	1'220.4	87.6	7.2%
Share capital	50.0	50.0	0.0	0.0%
Reserves, treasury shares	793.5	855.8	-62.3	-7.3%
Non-controlling interests	9.1	9.1	0.0	-0.2%
Total equity	852.5	914.9	-62.3	-6.8%
Total liabilities and equity	2'160.6	2'135.3	25.3	1.2%
Net cash (debt)	557.6	586.1	-28.4	-4.9%
Asset intensity *	5.4%	5.3%		

* Calculated as tangible fixed assets / total assets

Cash flow

Figures in CHF million

	Q2 2012	Q2 2011	YTD 2012	YTD 2011
Cash flow before changes in working capital	(16.9)	16.0	37.4	86.6
Changes in working capital	(26.6)	(31.9)	(39.7)	5.7
Cash from operations	(43.5)	(15.9)	(2.3)	92.4
Interest and income taxes paid	(2.9)	(11.4)	(16.0)	(24.6)
Net cash from operating activities	(46.4)	(27.3)	(18.3)	67.8
Net cash from investing activities *	8.5	(136.2)	52.3	(195.0)
Free cash flow (FCF)	(37.9)	(163.5)	33.9	(127.1)
FCF adj. for extraord. financial asset in-/outflows, acquisitions *	(63.5)	(33.6)	(43.6)	56.7
Net cash used in financing activities **	(49.1)	(0.9)	(50.8)	(2.3)
Effect of exchange rate changes	8.9	(13.7)	1.1	(14.8)
Cash and cash equivalents at beginning of period	636.0	562.8	573.6	528.9
Net increase (decrease) in cash and cash equivalents	(78.1)	(178.1)	(15.7)	(144.3)
Cash and cash equivalents at end of period	557.9	384.7	557.9	384.7

* YTD 2012 includes extraordinary net inflow of CHF 77 million (Q2: CHF 26 million) mainly related to loan and receivables repayments and sales of securities.
YTD 2011 includes extraordinary net outflow of CHF 184 million (Q2: CHF 130 million) mainly related to money market investments and acquisitions.

** Q2 2012 includes payment of ordinary dividend of CHF 47 million.